



Community Plan

2021-2030



**Renmark
Paranga
Council**



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Introduction and Vision

Renmark Paringa Council's Community Plan for 2021-2030 is our overarching strategic plan which charts our desired future for the coming decade.

The role of our Community Plan 2021-2030 is to present our community vision and also our aligned strategic outcomes. Our strategic outcomes are for our community to be:

- **Liveable**
- **Prosperous**
- **Sustainable**

We aim to achieve this through having **Effective Governance**. The intent is that this strategic outcome enables the delivery of the other three.

Our Community Plan 2021-2030 forms part of the 'strategic management plans' under Section 122 of the Local Government Act 1999. Whilst our Community Plan only legally needs to have a lifespan of four years, it is supported by our Long Term Financial Plan and Infrastructure and Asset Management Plan, both of which legally need to have a lifespan of ten years.

Our vision is:

To enhance the liveability, prosperity and sustainability of our community.

Our vision sets the scene for the strategic outcomes that we wish to pursue on behalf of our community. Through delivering this vision, we strive to further instil the principles of happiness, pride and respect throughout our community.

Renmark Paringa Council's Long Term Strategic Directions, Community Plan 2021-2030 and Corporate Plan 2021-2024 along with the Infrastructure & Asset Management Plan and Long Term Financial Plan together form the Strategic Management Plans that are required under Section 122 of the Local Government Act 1999.

Strategic Framework

Strategic Framework

Conceiving a longer term vision and strategic outcomes for the Community Plan has meant taking a different approach to its development. Our Community Plan 2021-2030 is part of our strategic framework (below) and has been developed as a response to our Long Term Strategic Directions, which documents the big picture challenges and opportunities that our community will likely encounter in the coming decade.

With such a long time horizon, the Community Plan 2021-2030 is pitched at a relatively high level and establishes the vision, strategic outcomes and goals that we will be striving to achieve. The actual priorities that we will be focused on are established within our three year Corporate Plan that fits below the Community Plan within the strategic framework and essentially cascades directly into our Annual Business Plan and Budget cycle.



Strategic Outcomes



Outcomes:

- We are socially inclusive and enable excellent community connections.
- We are healthy, active and stimulated.
- We are proud of and actively use our public spaces.
- We are safe and feel secure.

Outcomes:

- We are encouraging of investment into local industries.
- We are advocating for improved education opportunities.
- We are supporting the development of the tourism sector.
- We are embracing technology and supporting digital inclusion.

Outcomes:

- We are planning for and adapting to a changing climate.
- We are leveraging our reputation to advocate for improved water security and quality outcomes.
- We are responsible custodians of community infrastructure.
- We are advocating for and delivering positive environmental outcomes.
- We are pursuing innovative waste solutions.

Effective Governance

Efficient | Skilled | Accountable

Outcomes:

- We are the trusted partner of choice.
- We are accountable and reliable.
- We are efficient and effective.
- We are delivering results with a healthy, skilled and empowered organisation.



Liveable

Healthy | Active | Safe | Inclusive

Outcome 1:1: We are socially inclusive and enable excellent community connections

Goals:

- To have community resilience enhanced through social inclusion and connectivity.
- To have a sound appreciation for local heritage and culture.

Outcome 1:2: We are healthy, active and stimulated

Goals:

- To have health and social services that are delivered through programs and advocacy and matched to the emerging demographics.
- To have greater levels of participation in sport and recreational activities.
- To have public services that are stimulating and exciting.

Outcome 1:3: We are proud of and actively use our public spaces

Goals:

- To have public spaces that are well utilised and invoke a sense of community pride.

Outcome 1:4: We are safe and feel secure

Goals:

- To have a community that feels secure.
- To have regulatory services that underpin community safety.

Key challenges and opportunities *(as detailed within the Long Term Strategic Directions)*

- Our population is aging at a rapid rate.
- Most health outcomes are less favourable than in metropolitan Adelaide.
- Our lifestyle and quality open space is attractive for net positive immigration.
- Criminal offences have slightly reduced but perception of safety has declined.

What will success look like?

- Our social inclusion programs will engage with people who traditionally have not been engaged.
- Use of our library has increased.
- An improvement in the perception of community safety.



Prosperous

Innovative | Diversified | Skilled

Outcome 2:1: We are encouraging of investment into local industries

Goals:

- To have agility and resilience in our traditional industries.
- To have growth and diversification in industries that are future-focused and attract skilled people.
- To have valuable development opportunities that are guided by proactive land use planning.

Outcome 2:2: We are advocating for improved education opportunities

Goals:

- To have education opportunities which attract and retain people within our region.

Outcome 2:3: We are supporting the development of the tourism sector

Goals:

- To have development and greater economic value generated from tourism.

Outcome 2:4: We are embracing technology and supporting digital inclusion

Goals:

- To have regional access to technology that assists in improving industry competitiveness.

Key challenges and opportunities *(as detailed within the Long Term Strategic Directions)*

- Tourism has the potential to further grow and economically contribute.
- This is a geographically central location with ease of accessibility to Southern and Eastern Australian markets.
- The local economy is growing faster than State/National averages.
- There is a high reliance on climate-dependant industries like agriculture.
- There is a comparatively small number of higher skill jobs in the local economy.
- There is a loss of school leavers for higher education opportunities.

What will success look like?

- Traditional industries continue to grow and do not significantly contract during market downturns.
- The area retains the current age profile and increases its higher education base.
- An increased economic benefit is derived from tourism.
- Our levels of digital inclusion improve.



Sustainable

Resilient | Adaptable | Valuing Nature

Outcome 3:1: We are planning for and adapting to a changing climate

Goals:

- To have assets and operations that are designed to account for less rainfall, higher temperatures and extreme weather variation.
- To have investigated and implemented further renewable and energy efficiency opportunities.

Outcome 3:2: We are leveraging our reputation to advocate for improved water security and quality outcomes

Goals:

- To have recognition for our stewardship of water resources.
- To advocate for better water quality and security.

Outcome 3:3: We are responsible custodians of community infrastructure

Goals:

- To have community infrastructure and assets that are well maintained, actively utilised and fit for purpose.

Outcome 3:4: We are advocating for and delivering positive environmental outcomes

Goals:

- To have a clean, healthy and thriving natural environment.

Outcome 3:5: We are pursuing innovative waste solutions

Goals:

- To have waste volumes to landfill reduced.
- To have circular economy opportunities investigated.

Key challenges and opportunities *(as detailed within the Long Term Strategic Directions)*

- The region will experience a hotter and drier climate.
- Water availability and quality will likely be negatively affected.
- Waste management has the potential to provide economic opportunities.

What will success look like?

- Climate adaptation principles are built into our capital projects and asset management plans.
- Water Stewardship accreditation has been achieved, maintained and recognised.
- Council's operations are more energy efficient.
- Infrastructure is fit-for-purpose and well utilised.
- External funding has been attracted to support environmental outcomes.
- Landfill volumes have been reduced and associated economic opportunities considered.

Effective Governance

Efficient | Skilled | Accountable

Outcome 4:1: We are the trusted partner of choice

Goals:

- To have public and private sector opportunities regularly presented, based on our reputation for delivering quality outcomes.

Outcome 4:2: We are accountable and reliable

Goals:

- To have fit for purpose systems in place to ensure the highest levels of accountability.
- To have exceptional communication channels that enable fact-based community discussions.

Outcome 4:3: We are efficient and effective

Goals:

- To have the right technology systems that enable efficient and effective delivery.
- To have an approach that prioritises financial sustainability and efficiency.

Outcome 4:4: We are delivering results with a healthy, skilled and empowered organisation

Goals:

- To have a safe, healthy and empowered organisation.
- To have an agile and skilled organisation.

Key challenges and opportunities

- Council has a good reputation for delivery with funding partners.
- Council is well respected in the community, with 82% of Community Survey respondents rating Council favourably.
- Council is financially constrained with operating deficits oreast but has minimal debt and a sound borrowing capacity.
- Council has the opportunity to more closely collaborate with other Councils to achieve regional benefits.

What will success look like?

- Externally funded opportunities that align to our Community Plan are regularly presented to Council
- Our community proactively discussed and advocates for Council's work.
- Technology systems have enabled the delivery of services more efficiently and effectively.
- To have a workforce that consistently delivers projects and services on time on budget and to the required quality.